## **Financial Flows for Regional Integration**

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#### I INTRODUCTION

Much of the focus of the discussion on both regional and multilateral integration rightly focuses on trade aspects. However, also crucial in the integration process - especially regionally but also multilaterally - are its' international financial aspects; even though crucial, these financial aspects tend to be insufficiently emphasised, in many of the studies on integration, as well as in policy discussions, on the subject.

There are at least three major aspects in which international financial flows and mechanisms play a very important role in regional integration:

- 1) Financial mechanisms are created explicitly with the purpose of enabling or facilitating trade integration. In the case of the Latin American and Caribbean region, these mechanisms include, for example, the LAIA payments and clearing arrangements, as well as BLADEX. The relevant question that needs to be addressed is whether the mechanisms created operate efficiently and whether they are sufficient and on appropriate terms (e.g. maturities) to meet the needs of integration.
- 2) Regional integration can be more or less spontaneously stimulated by intraregional direct investment. Such flows have played a particularly large role in the market driven integration processes of Asia; they are also, however, playing a fairly important role in the move toward the policy driven process of Western Hemisphere integration. Insufficient research and data compilation hinders full understanding of this phenomenon.
- Last, but perhaps most importantly, regional integration leads to a process of increased investment from outside the region. This dynamic effect of investment creation for the country or region relates to the additional flows of foreign investment from outside the region generated by three factors linked to regional integration; a) preferential and stable access to a significantly larger market; b) potential regional complementarities in terms of resources and productive capacity and c) a decline in uncertainty on economic policies which countries will follow, called the "lock in" or "candado" effect. (This latter effect has been especially highlighted in the context of Mexico's entry into NAFTA¹). The impact of flows from outside the region have positive effects in terms of growth (especially clear in the short-term), and hopefully on an increase in productive capacity in the medium-term, but may have very problematic

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See, for example, J Ros "Beneficios comerciales y movilidad de capital: estudios recientes sobre las consecuencias de TLC "Comercio Exterior. México Junio 1994

effects, in particular on over-evaluation of the exchange rate, which may somewhat undermine a country's efforts at increasing exports, both within and outside the region. The next section (II), will describe, analyse and evaluate the financial mechanisms explicitly created to support regional integration within Latin America and the Caribbean. Section III will examine the scale and composition of intra-regional investment flows in the LAC region, and attempt to analyse their impact. Section IV will briefly analyse the impact of regional integration on flows from outside the region, as well as their effects. Given the importance of NAFTA, special, but not exclusive, emphasis will be placed on flows to Mexico. Section V concludes and draws policy implications.

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# II FINANCIAL MECHANISMS CREATED TO SUPPORT LAC INTEGRATION

Together with the initial regional agreements in the LAC region were created different schemes for collaboration in the financial and monetary field. These schemes have been mainly geared towards the creation of mechanisms that facilitate payments derived from transactions between countries in the region; some such schemes (and particularly the LAIA Clearing and Payment mechanism) have been modernised and revitalised, to better support the improved integration schemes. To a lesser extent, and relatively more recent, are efforts to create schemes to finance exports, both within and outside the region.

#### A. Latin American Clearing and Payments Arrangements

The effectiveness of a payment and clearing system is based on several factors: a) there must be a substantial demand for the use of the system for settlement of intra-regional trade; b) there must be an effective system in minimising the arrears problem and c) the majority of member countries should not be in a permanent debtor-creditor position. In Latin America, the LAIA Reciprocal Payments and Credit Agreement is not only the only mechanism that fulfils these conditions, but is also the only mechanism still performing payments arrangements in the region.

Since 1986, the LAIA payments arrangement has been recovering from the debt crisis and the consequent financial squeeze of the 1980's<sup>2</sup>. As can be seen in Table 1, since

For a good analysis of the mechanism's problems during the years of debt crisis, see ECLAC "La Cooperacion Regional en las Campos Financiero y Monetario." Serie Financiamiento del Desarrollo, 5 Dec 1990. Santiago, Chile.

1986 both LAIA imports and the total transactions channelled through the clearing system have increased significantly (except for 1993, when the level of transactions channelled through the clearing system fell fairly marginally). It is, however, interesting to note that the ratio of transactions through the clearing system to intra-LAIA imports has declined, from 91% in 1989 to 69% in 1992, as intra-LAIA imports grew faster than transactions going through the clearing system. The greater availability of foreign exchange, due mainly to the surge in private capital inflows in the early 1990's would seem to be the main explanatory factor.

The Payments Agreement of LAIA, which had been created in 1965 was modified in 1982; it has been subscribed by the Central Banks of Argentina, Bolivia, Brazil, Colombia, Chile, Ecuador, Mexico, Paraguay, Peru, Uruguay, Venezuela and the Dominican Republic.

The system was designed to have three parts. Firstly, the Multilateral Payments Clearing Mechanism compensates multilaterally the trade operations. This compensation is done every four months, for all direct transactions between persons or companies resident in the countries of the region. On due date of a transaction, the exporter has to be reimbursed by its' commercial bank against presentation of valid documentation. The exporter's commercial bank then obtains reimbursement from his country's central bank and the latter enters credit in favour and a debit to charged to the importer's central bank, for whose account it has settled the amount due.

At the end of each four month period, "multilateralisation" takes place, as bilateral positions are assessed and cleared, resulting in a single debtor credit balance for each central bank, to be transferred or received as the case may be. The Central Bank of Peru and the Federal Bank of New York are the Agent and common correspondent, through which debit and credit balances are settled. The system is mandatory and thereby automatic in some countries like Chile, Ecuador, Mexico and Venezuela.

Secondly, LAIA also created reciprocal credit lines, between their central banks, (at interest rates that approximate 90% of the daily average US "prime rate"), which are liquidated every four months.

The LAIA Reciprocal Payments and Credit Agreement was amended in 1991, with the introduction of a two-tier Automatic Payments Program for transitory financing of balances of multilateral compensation. The programme offers central banks automatic access to the credit or debit status of other central banks as well as a short-term credit

facility, that extends the settlement period for central banks with difficulties in their liquidity position. This facility allows a delay in payment of debit balances of a Central Bank over an additional four-monthly period; this programme may be used, by the same central bank, as much as twice during two year periods.

FIGURE 1 **RECIPROCAL PAYMENT** AND CREDITS AGREEMENT TRANSITORY SYSTEM **PAYMENT8** OF GUARANTEES MECHANISM MECHANISM Credit Lines Convertibility Transferability Persons Author-Engaged In Econobed Central Institu-Benks tions sactions Reimbursement SICAP Delly Debits & dvanced Payments and Multilateral Credite use of Credits 4-Monthly Multilateral Authomatic Payments Clearing Program

Settlement

Thirdly, the LAIA payments agreement has a system of guarantees. The guarantees contemplated in the Agreement are those concerned with convertibility of national currencies into US dollars, transferability of the latter and reimbursement and payment of operation processed. The reimbursement guarantee is especially important because of the certainty it affords the exporter of timely collection of monies due, thus constituting a first supporting element of intra-regional trade<sup>3</sup> (the different elements in the LAIA Reciprocal Payment and Credit Agreement, as well as their inter-connections can be seen in Fig. 1).

Some recent modifications have reportedly<sup>4</sup> improved the operation of the LAIA payments system. To enlarge the scope of eligible transactions through the system, LAIA authorised in 1991 member countries to channel payments which originated from triangular trade; this allows the commercial bank of the exporter to anticipate the reception of funds and continue to offer financing to other customers; it also allows the commercial bank of a third member country to place available credit in a convenient manner. In 1993, transactions through this scheme amounted to only US \$69 million.

An additional mechanism recently introduced by LAIA is the Financial Discounting of trade documents originated in transactions previously channelled through the system. The mechanism provides funding for exporters with the guarantee of the LAIA Payments Agreement. The estimated amount of transactions through this mechanism amounted to \$1.1 billion in 1993. It should be emphasised that while some LAIA countries have incorporated this mechanism in their domestic rules, others (like Venezuela) explicitly forbid it or (like Chile) suspended it.

As can be seen in Table 1, the significant volume of transactions of the LAIA Reciprocal Payments and Credit System is an important achievement. During the period of its' functioning, the total transactions that went through the LAIA agreement reached US \$155 billion; net settlements in foreign exchange reached \$39 billion. As a consequence, there was a saving of use of foreign exchange reaching approximately 75%.<sup>5</sup> This important saving of foreign currency clearly is beneficial, as it allows them to be used for other purposes, hopefully developmental ones. Amongst other benefits from the LAIA Payments Agreement are: a) reduction of risk contingency and greater expediency on payments, b) reduction of the cost of commercial transactions, through

For a clear detailed account, see ALADI. <u>Reciprocal Payments and Credits Agreement</u>. Jan 1993

See, for example, UNCTAD, op.cit.

<sup>5</sup> Own estimates, based on Table 1 and LAIA data.

the elimination of the traditional triangular banking process with institutions outside the region, plus eliminating the need for credit insurance on exports; c) increased links between commercial banks as well as Central Banks of the region. The latter has facilitated the development of other financial integration mechanisms and d) the overall efficient operation of the guarantee mechanism has strengthened confidence in the regional commercial banking systems.

A final point relating to the LAIA Reciprocal Payments and Credit Agreement, which is worth noting, is that during the last few years there has been a growing tendency towards increasing anticipated payments, that is payments to be made before the compensation period finishes, (see again Table 1). Indeed, in 1993, these anticipated payments (which were well above their 1992 level) represented around 25% of the transactions that went through the LAIA system. This tendency during recent years is to be explained mainly by the abundance (and sometimes over-abundance) of foreign exchange reserves of several Central Banks, linked largely to the surge in private capital inflows. This, together with the differential between interest charged to debtor balances in the Agreement and the interest rate that can be obtained through deposits of foreign exchange reserves, provides an incentive for Central Banks to pay in advance their debtor balances.

The other two major Clearing Facilities in the region, (the Central American Clearing House, - CACH - and the Caricom Clearing Facility) had a problematic history and are in practice not operating at present.

CACH had been forced to suspend its' operations in 1983, as its' resources were exhausted when intra Central American trade fell and when major Balance of Payments disequilibria occurred. At the end of 1990, the members of CACH reached an agreement on arrears and started to revitalise the clearing house. This was to an important extent supported by a credit line from the European Union for ECU 257 million and a technical assistance programme. The new Clearing House, having learned from past problems, implemented special safeguards against the accumulation of arrears. Since July 1991, net debtor positions in the clearing house had to be settled in full in foreign exchange. In spite of such changes, the CACH again suspended its' operations in 1992. In contrast to the crisis of the CACH in the 1980's, which was due to imbalances and decline in intra-group trade, that led to the accumulation of intra-Central American debt, the suspension of activities this time reportedly resulted from

Table 1 LAIA Payments And Clearing Arrangements, And LAIA Imports

1966-93 (millions of dollars)

			(millions of d			<u> </u>	г
Year	Anticipated	Number of	Total	LAIA	% (1/2)	Net Settlement	% (3/1)
	Payments	Central	Transactions	Imports		in Foreign	
		Banks	(1)	(2)	(3)	Exchange	
		Participating		*····			
1966	0	7	106	985	10.76	31	29.25
1967	0	7	333	1008	33.04	94	28.23
1968	0	9	392	1062	36.91	130	33.16
1969	0	10	482	1301	37.05	81	16.80
1970	15	11	560	1354	41.36	110	19.64
1971	24	11	695	1485	46.80	136	19.57
1972	9	11	979	1664	58.83	189	19.31
1973	10	12	1398	2312	60.47	281	20.10
1974	78	12	2276	3930	57.91	387	17.00
1975	3	12	2385	4006	59.54	662	27.76
1976	105	12	2923	4641	62.98	652	22.31
1977	170	12	3936	5793	67.94	887	22.54
1978	56	12	4457	5772	77.22	1135	25.47
1979	300	12	6421	8439	76.09	1630	25.39
1980	682	12	8643	10529	82.09	2021	23.38
1981	869	12	9331	12199	76.49	2554	27.37
1982	633	12	7770	10620	73.16	2245	28.89
1983	309	12	6371	<b>77</b> 11	82.62	1809	28.39
1984	155	12	6776	8533	79.41	2052	30.28
1985	62	12	6726	7533	89.29	1499	22.29
1986	14	12	6673	7674	86.96	1066	15.97
1987	65	12	7492	8496	88.18	1269	16.94
1988	61	12	8753	9914	88.29	1458	16.66
1989	162	12	10137	11147	90.94	2513	24.79
1990	472	12	10020	12381	80.93	3469	34.62
1991	769	12	11610	15620	74.33	2866	24.69
1992	2347	12	13772	19960	69.00	3845	27.92
1993	3293					3824	29.02

Source: Compiled by the authors, based on several LAIA publications and on UNCTAD.

<sup>&</sup>quot;Regionalisation and integration into the world economy: Latin American experience in trade, monetary and financial Cooperation" 31 Aug. 1994 Geneva

the unsatisfactory level of savings in hard currency. According to UNCTAD data,<sup>6</sup> only a small part (around 20%) of intra-group trade was channelled through this mechanism in 1992. Also, because of the imbalances in intra-group trade, a high proportion of transactions through the system had to be settled in hard currencies.

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The Caricom Clearing Facility also ran into problems in the 1980's. The accumulation of arrears by Guyana, and the Balance of Payments problems of Jamaica, forced the Caricom Clearing Facility to suspend activities in 1983 - after six years of operation. Member states use instead a system of bilateral arrangements established in 1987.

To conclude, there is a sharp contrast between the - on the whole - successful LAIA mechanism and the Central American as well as the Caricom mechanism. The failure in the 1980's of the latter two mechanisms seems to an important extent linked to the fact that in these, each country gave global credit lines, without bilateral limits. In contrast, the LAIA mechanism was based on many bilateral credit agreements, which limited the maximum debtor position of one country with another; this prevented resources being concentrated in a few countries which then may be unable to pay back, disrupting the operation of the whole mechanism.

The main challenge now is either to revitalise the Central American and Caricom mechanisms, drawing on the lessons of their own experience and of the far more successful experience of the LAIA mechanism, or alternatively - which may become increasingly relevant in the medium-term as regional integration hopefully broadens to include an ever growing number of countries in the region - is to increasingly broaden the LAIA mechanism to include the Central American and Caribbean countries, as well as others in the region.

#### B. Mechanisms for intra-regional trade and investment financing

Latin American regional trade financing has been carried out, traditionally, by five main institutions: the Latin American Export Bank (BLADEX), the Central American Bank for Economic Integration (BCIE), the Andean Development Corporation (CAF), the Latin American Reserve Fund (LARF) and the Inter-American Development Bank (IADB). Of these institutions, BLADEX (see below) specialises solely in trade financing; the other also cover other fields, such as investment financing.

UNCTAD. "Clearing and Payments Arrangements among Developing Countries: Recent Developments, Long-Term Policy Considerations" 4 Feb 1994. Geneva, and UNCTAD, op.cit.

### Latin American Export Bank (BLADEX)

The Latin American Export Bank (BLADEX), started operating on January 1979, and has since held its headquarters in Panama City.

The driving force behind the creation of BLADEX was the growing recognition among the Latin American Governments of the need for the promotion and diversification of Latin American exports. BLADEX responded to the rationale that an active financial mechanism was needed in order to provide additional finance that matched the growing exports of manufactures and semi-finished goods that already had relevance in the total aggregate of Latin American production.

The creation of BLADEX was encouraged by the Inter American Development Bank (IADB) and supported by the World Bank's International Financial Corporation which actually invested in the capital of the new institution. Today the Bank is constituted by five types of shareholders:

Cl	ass A	Cl	ass B		Cli	iss C		Cl	ass D	CI	ass E	
•	Central Banks	•	Latin Ame	rican	•	Private	and	•	International	•	Natural	or
•	Banks with		Commercia	1		Commerc	cial		Organisations		Legal Per	sons
	Government		Banks			Banks		•	International			
	Majority	•	Financial		•	Financia	l		Finance			
	Capital		Institutions			Institutio	ns		Corporations			
•	Other		with a Maj	ority								
	Government		of I	Latin								
	Institutions		American									
			Capital									

The Bank's main sources of funds are inter bank deposits, borrowed funds and floating rate placements. In late 1994, the inter bank deposits accounted for 50% of total financial liabilities. The other main sources of funding for the Bank are short-term and medium-term borrowings.

The Bank mainly provides short term pre and post export financing at competitive rates, mainly to shareholder banks for on-lending to exporters. It also finances imports originated within and outside the region, provided they contribute to generate future Latin American exports.

The Bank is focused on short-term business, therefore its medium-term lending activities have had a modest growth since its establishment. Nevertheless, according to its' 1993 report, there is increasing demand for the financing of exports of capital goods which usually requires medium term financing. The Bank has begun to raise medium-term funding (though still on a fairly small scale) with the intention of gradually increasing its medium-term lending. The Management of the Bank believes that there are interesting business opportunities in the area of trade related medium-term financing, which the Bank could pursue on a very selective and limited basis. Indeed, it would seem worth stressing that one of the main (if not the main) gap in intra-Latin American financing is for medium-term lending, to support exports of capital goods and development of infrastructure. BLADEX could play an important role here, by expanding into this important area.

During 1993, the Bank's lending activities continued to achieve consistent growth, reflecting a strong demand for trade finance in all Latin American markets. Total loans grew 35%, reaching over \$3 billion. This fact can largely be explained by the improving economic performance of most Latin American countries, coupled with free trade agreements. The distribution of the Bank's credit portfolio by country shows that Brazil, Mexico, Argentina, Chile and Colombia accounted for 86% of the total portfolio, reflecting the natural correlation to the size of these countries economies and the volume of their total foreign trade. (See Table 2.)

#### Central American Bank for Economic Integration

The Central American Bank for Economic Integration (BCIE) finances investment projects, especially sub-regional infrastructure programmes, and funds projects that create economic complementarity and expand intra-regional trade.

The scale of its' lending has been relatively modest, as from its' inception (in 1961) till the end of 1992, the Bank has lent US \$1.7 billion. Recently, the Bank's financial situation was strengthened thanks to external support (the Bank will benefit from recent international initiatives to support the Central American sub-region, particularly

Table 2 Credits by Country (US\$000)

Country	1991	1992	1993
Argentina	251,497	288,070	408,026
Barbados	3,880	6,733	7,246
Bolivia	-	-	22,986
Brazil	492,222	649,297	960,682
Colombia	41,417	151,817	258,159
Costa Rica	21,345	20,972	27,935
Chile	129,691	219,567	185,458
Ecuador	15,600	30,656	38,449
El Salvador	1,233	20,275	13,077
Guatemala	2,850	8,786	24,871
Haiti	-	-	-
Honduras	4,375	5,294	2,665
Jamaica	36,643	17,376	15,242
Mexico	507,886	620,015	852,446
Nicaragua	6,613	12,878	1,650
Panama	6,283	13,703	10,424
Paraguay	2,211	350	2,348
Peru	82,394	91,329	89,249
Dominican Republic	29,518	56,990	94,648
Trinidad and Tobago	311	5,792	10,000
Uruguay	2,751	34,125	12,892
Venezuela	13,271	70,611	46,129
Others	1,200	6,800	4,594
Total	1,653,191	2,330,936	3,089,176

Includes loans, letters of credit and acceptances.

Source: BLADEX, Annual Report, 1993, p. 24.

from the European Union and the IADB), and to the inclusion of two new extraregional partners, China and Venezuela.

#### **Andean Development Corporation**

The Andean Development Corporation (CAF) has provided support to the Andean region. It grants medium and long-term credits for investment and pre-investment projects; it also finances non-traditional exports amongst Andean countries, and towards other countries; it also facilitates imports from third countries into the Andean region, whereby the CAF assures the risk taken by the bank, via the Mechanism for Confirmation of and Financing of Letters of Credit and Imports (MECOFIN). In 1993, reportedly the institution committed loans of US \$2.1 billion. Also, in 1993, CAF launched its programme of share participation in private enterprises of member countries and the guaranteeing of bond issues. Thus, CAF seems to be adapting flexibly to countries' new needs and to changes in the international financial environment.

#### Latin American Reserve Fund

The Latin American Reserve Fund (LARF), available to all LAIA member countries was created in March 1991, on the base of the Andean Reserve Fund, which had operated since 1978.

The main objective is to provide balance of payments credits for the financing of member countries' adjustment policies. For this purpose, total financial support amounting to US \$3.7 billion was extended over the 1978-91 period, with the largest part (\$2.1 billion) granted in the form of 6 months short-term credits and the rest (\$1.6) going to medium-term Balance of Payments credit support. The main benefit that member countries obtain from the LARF seems to be that it grants member countries rapid access to credit, at levels well above individual contributions. (The main source of LARF's resources are its' own assets and deposits made by member countries' central bank; this differentiates it from CAF which funds itself mainly on the international financial markets.)

In addition, in 1992, the institution established a facility which offers credit lines that can be used by commercial banks for export financing to member countries. This, together with the Discounting of Banking Acceptances, - through financing

<sup>&</sup>lt;sup>7</sup> See UNCTAD, Regionalisation and integration into the world economy,..." op.cit.

intermediaries - allows the LARF to support trade finance operations, both within the sub-region and also with non-LARF member countries.

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Another important function that LARF performs is to provide an attractive alternative for countries to invest their reserves. As CEPAL, op. cit., shows - in most years - the yield in assets invested in this institution was significantly higher than in US Treasury Bills.

#### **Inter-American Development Bank**

The Inter-American Development Bank is a major financing institution in the region, with its' total lending in recent years almost as high as World Bank lending to the LAC region.<sup>8</sup> To the extent that a fairly important proportion of its' loans go to fund infrastructure, it has very directly supported both regional integration and integration with the world economy.

In the field of trade finance, the IADB has approved 43 export financing loans of a cumulative total portfolio of US \$1.6 billion; these were granted both from the Bank's ordinary resources and from the Venezuelan Trust Fund.

The IADB has recently launched a "Proposal for the establishment of a Regional Network of Export Credit Rediscount Facilities", to provide pre and post shipment export financing for the short, medium and long-term.

Besides its' fairly limited role in funding trade, the IADB will play an important role in supporting the regional integration process. An obviously key area is the financing of inter-national transport and communications networks, with special emphasis on investment in the connection between networks existing at a national level.

To conclude this section (B), it seems worthwhile stressing that the different institutions that fund trade and investment within the region have on the whole performed fairly well, meeting important needs, and have adapted rather well to changes in those needs.

For more details, see, for example, S Griffith-Jones et al. <u>An Evaluation of IDB Lending</u>, 1979-1992. <u>IDS Research Report</u>. 1994

However, two caveats need to be made: 1) There are important gaps in the provision of trade credit. Perhaps the largest gap is insufficient medium-term financing, to fund exports of capital goods, both within the region and outside it.9 as well as to fund large inter-regional infrastructure projects. As regards the latter, given its' important expertise in the area, clearly the IADB should play a key role, where possible supplemented by private capital. As regards the funding of exports of capital goods, it would seem important to define what institutions at a regional level should take a lead in this important area, as well as to what extent such funding would most efficiently provided by a, or several, regional institutions, and / or by national export credit agencies, as occurs in all developed countries, and as exist (in the region) for Mexico and Argentina. (Because the experience of Bancomext is so interesting in this context, we are including a brief description of its' operations and functions in Annex 1). Indeed, the provision, - at a country and / or regional level, - of sufficient credit and / or credit guarantee, especially of a medium-term and long-term nature, seems currently an important gap in the financing of trade in LAC countries. 10 Similarly, there seems to be insufficient credit for financing of exports, by small and medium enterprises. In this context, the creation of agile and appropriate mechanisms for funding non-traditional exports could represent a large potential for the region, and especially exercise an important effect on intra-regional exports.

2) A second caveat is that the number of institutions providing finance for trade in the region is fairly large, and seem to have some overlap of functions. Particularly when and if trade integration progresses towards a truly regional or hemispheric scale, some streamlining of institutions that finance trade within the region may be desirable. However, such streamlining should be carefully carried out, so that no important functions or country links are cancelled, unless it is clear that they will be adequately performed amongst the remaining institutions, either public or private

#### III INTRA-REGIONAL FOREIGN INVESTMENT FLOWS

An important distinction made in the literature on economic regionalism is that between market-driven (or de facto) versus policy-driven (or de jure) regionalism.<sup>11</sup>

Interview material

Interview material; see also, CEPAL <u>El regionalism abierto en América Latina y el Caribe</u>.
 Santiago, Chile.

See, P Mistry "Regional Integration and Development: Panacea or Pitfall?" Paper prepared for FONDAD Symposium, September 1994. Mimeo; World Bank, "The New Regionalism and its'

The classical example for policy driven regionalism is European integration, whilst the main example for market-driven or de facto regional integration is the Asian experience. Within this latter process, intra-regional foreign direct investment has played a key role in supporting both rapid economic growth in that region and stimulating rapidly growing intra-regional trade. Indeed, while in the 1980's, 70% of investment flows from underdeveloped countries were channelled to the developed world, the majority of Asian FDI flows went to developing countries in Asia, mainly for investment in export-oriented manufacturing.<sup>12</sup>

The Latin American and Caribbean regions seems to be in an intermediate position. Though to an important extent integration within the LAC region and with the US, is policy driven, there is emerging an increasingly dynamic undercurrent of largely de facto or market driven investment flows which encourage integration. As the growth of these intra-regional investments is a new phenomena, information on them is still quite patchy; efforts at analysing their impact are even more rudimentary. In what follows, we will attempt to systematise the data, emphasise certain peculiarities of this phenomenon, and provide a framework for analysing their impact.

It is only recently that Latin America and the Caribbean has seen outward FDI increase, despite the fact that the first outward Third World investment originated in the region; thus, amongst the first LDC TNC's on record was an Argentine textile manufacturer, Alparagatas and a food manufacturer, Bunge y Born. These investments were channelled to other Southern American countries, especially Brazil.

According to UNCTAD data (see Table 3), average annual outflows of FDI from countries in the LAC region (excluding Mexico) reached \$ 610 million in the 1990-91 period, a level almost four times higher than during the 1975-77 period. After the decline of outflows in the early eighties, there was strong growth in annual average FDI outflows from countries in the region between 1984-86 and 1987-89, with further

Consequences Mimeo. March 1994. International Economics Department; C Oman Globalisation and Regionalisation: The Challenge for Developing Countries. OECD, 1994.

See, W Peres (1993) "The internationalisation of Latin American industrial firms" <u>CEPAL</u> <u>Review</u> 49, April; P E Tolentino <u>Technological Innovation and Third World Multinationals</u>. London. Routledge. 1993.

Table 3 FDI outflows, annual averages (millions of dollars)

Country / Territory	1975-77	1978-80	1981-83	1984-86	1987-89	1990-91
LAIA	169.0	686.5	272.5	276.3	392.7	605.1
Argentina	-0.3	-192.0	-45.0	-	-	-
Bolivia	-	0.5	0.1	-	1.5	1.6
Brazil	147.0	687.0	256.7	88.7	278.7	332.5
Chile	1.7	15.0	-	-	-	-
Colombia	12.3	171.0	56.7	20.7	33.0	20.0
Paraguay	8.3	5.0	-	-	-	-
Uruguay	-	-	2.7	3.0	-0.9	-
Venezuela	-	-	1.3	164.0	80.3	251.0
Central	-0.4	7.2	3.7	4.1	3.8	3.3
America						
Costa Rica	-0.4	7.2	3.7	4.1	3.8	3.3
Caribbean	1.4	8.1	3.0	8.3	4.0	1.4
Barbados	0.7	0.8	1.0	2.1	2.1	1.4
Netherlands	0.7	7.3	0.7	-0.2	2.5	-
Antilles	-					
Trinidad &		-	1.2	6.3	-0.6	-
Tobago		1			i	
Total	170.0	701.8	279.2	288.7	400.4	609.7

Source: UNCTAD, Division on Transnational Corporations and Investment. World Investment Directory Vol IV. Latin America and the Caribbean. 1994 New York

increases occurring in the 1990-91 period. Though data available from other sources indicate somewhat higher outflows, the trends shown in Table 3 are the same ones as those given in other sources.) The key point is that a recovery of growth in the region, the prospects of increased integration, the opportunities offered by privatisation and

greater availability of foreign exchange, due mainly to a massive surge in capital flows from abroad, has increased the propensity to invest abroad in the early 1990's of the countries in the region.

As can be seen in Table 3, it is the member countries of the LAIA - relatively most industrialised countries of the region - which are practically the only source of outward FDI from the region, representing around 99% during 1987-91.

Latin America's outward direct investments tend to be heavily concentrated in certain destinations. For Brazil, Mexico and Venezuela the main recipient country is the United States; Colombian, Chilean, Argentinean and Peruvian outward investments are directed primarily to other Latin American countries.<sup>13</sup> Particularly in the case of Chile there has been very rapid growth of outward FDI in the early 1990's, concentrated in the acquisition of important assets in the privatisation of companies, especially in

Table 4 Geographical distribution of outward FDI stock, by home country (%)

Home Country / Year	All developed	North America	Western Europe	Other Developed	All developing	LAC
Brazil (1990)	54.1	36.4	17.2	0.4	45.9	44.1
Chile (1992)	6.2	0.7	5.1	0.4	93.8	80.9
Colombia (1990)	24.6	20.7	3.9	-	75.4	71.6
Peru (1990)	20.0	100.0	-	<b>-</b>	80.0	74.0

Source: UNCTAD, Division on Transitional Corporations and Investment. World Investment Directory Vol IV. Latin American and the Caribbean. 1994 New York

Data from Peres, op.cit. and Table 4.

Argentina and Peru ( see above). Mexico has become a dominant source of FDI in the Central American region (especially Guatemala). Brazil, as well as more recently Argentina, are a significant source of FDI in Paraguay and a number of the Mercosur countries. Venezuela and Colombia have also become an important source of FDI for a number of smaller countries in the Andean Pact. The cases of Mercosur and the Andean Pact just mentioned would seem to show the significance of intra-regional investment following de jure integration. On the other hand, the Chilean outward investment mentioned above, which was largely concentrated in Argentina, preceded any major increase in formal integration between the two countries.

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Reportedly, the early 1990's have been characterised by a further increase in outward FDI, and an increase in the share of such investments undertaken in other LAC countries.<sup>14</sup>

Latin American outward FDI tends to be fairly heavily concentrated in the secondary and tertiary sectors, with a fairly important concentration in certain sub-sectors. Over 95% of Venezuela's investment in the US is in petroleum refining, and related industries; Mexican investment is heavily concentrated in non-metallic minerals industries, mainly in glass (Vitro) and cement (CEMEX). Brazilian investment was heavily concentrated in the production of motor vehicle cars, wearing apparel and marketing.

The scale and motivation of some of these investments can be illustrated by the case of the two major Mexican investments abroad, which mostly were undertaken through the acquisition of existing firms. The most important take-over of a US firm by a Mexican conglomerate was done by Vitro, which in 1989, bought the second largest glass container manufacturer in the United States. The cost of the acquisition was estimated at over US \$900 million. Reportedly the main motivation was the need to guarantee its' international expansion. The Mexican cement conglomerate, CEMEX, first took over its major domestic competitor, to prevent being acquired by one of the largest world producers, and them went abroad. The argument given to justify such a strategy was to increase cost-efficiency through economics of multi-plant operations

UNCTAD (1994). World Investment Report. Transnational Corporations, Employment and the Workplace.

A Calerdón, M Mortimore and W Peres (1994) "Mexico's Integration into the North American Economy: the Role of Foreign Investment" in IRELA. <u>Foreign Direct Investment in Developing Countries: the Case of Latin America</u>. 1994. Madrid.

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and improvement of distribution channels. CEMEX purchases abroad not only included a major plant in the US, but also the purchase of the two largest Spanish cement producers. After its' investments in the 1990's (estimated at US \$1.8 billion) CEMEX became the fourth largest cement producer in the world. The scale of these firms' investments show that they are following strategies whose main elements for defining the structure of their industries and their competitive positions are determined in the integrated Mexican-US economic area. As a result of this broadened regional - and in some cases global - perspective, these Mexican firms are becoming major international players in their sectors.

For the most advanced economies, in the region, the late 1980's and early 1990's have seen increasing outward FDI in the tertiary sector, particularly in banking and financial services, as well as wholesale and retail trade. These outflows have been directed to less industrialised countries within the region, stimulated by regional economic integration and the removal of FDI barriers. The tertiary sector has been dominant in the outward FDI of Colombia and Peru. The tertiary sector has also dominated outward FDI of Chile, most recently with privatisation opportunities within the region enabling Chilean firms to expand their investment in utilities.

More generally, one of the main factors that has encouraged an important surge in intra-regional investment is the privatisation of state companies. Outstanding examples were the purchase of 80% of the Argentine company, SOMISA, by a consortium made up of the Argentine group TECHN IT, the Chilean company, CAP and the Brazilian USIMINAS and VALE DO RIO DOCE. Another important example was the sale of Quellaveco copper deposits in Peru for a small amount, to the Chilean company MANTOS BLANCOS, which has promised to invest more than \$500 million.

Reportedly, Chile has in recent years become the most active Latin American country undertaking FDI in the region. By October 1994, the stock of Chilean FDI in the region amounted to more than \$1.1 billion, of which almost \$700 million (over 60%) was in Argentina; indeed, in Argentina, there are more than 50 companies owned by or linked to Chilean corporations. A large part of this stock was acquired in 1992 through participation in the Argentine privatisation programme. The Argentine Ministry of the Economy reports that 60% of the sales of public companies came from foreign investors; Chilean investors played an important role in this process, accounting for 6 per cent of total sales. The most significant sectors for Chilean

investment in Argentina are electricity and gas; recently, Chilean investors have also acquired an important share in the privatising electrical companies of Peru; as a result, Chilectra has become the largest company in Latin America for distributing electricity, also significant in Chilean investment in Argentina - as well as in other neighbouring countries - are the privatised pension fund administration companies.<sup>16</sup>

A very interesting feature in the process of outward regional investment by Chilean companies (which may well be relevant for the case of other Latin American companies) is that this outward regional investment is to an important extent funded by resources obtained on the international capital markets, and especially those obtained by placement of Chilean shares on the New York stock exchange, via ADR's. 17 Furthermore, it would seem that an important part of the financial resources obtained by Chilean companies via ADR's and also via other mechanisms, such as international loans have been dedicated to - and were obtained specifically with the purpose of - the financing of their outward regional FDI, especially in investments in privatisation's in Argentina and Peru. It could indeed be argued that on a fairly limited scale Chile becomes a "recycling centre" for financial resources, which come from the international capital markets (especially the US ones) and are then channelled towards Chilean outward regional investment. On a small scale, it could be said that Chile has become a regional financial centre.

A second important feature of much Chilean outward foreign investment to the region, (which may be also important for other countries) is that outward investment seems often to be association with export of "know-how" in management and technical aspects, to an important (though not exclusive) extent linked to the fact that economic reforms began significantly earlier in Chile<sup>18</sup> than in neighbouring countries, and to the fact that the economic reforms (in aspects such as privatisation) follow very similar patterns to - and are to a certain extent modelled on - those carried out earlier in Chile. This is particularly clear in the case of the electricity and gas sector, as well as that of private pension fund administration companies, because in these cases privatisation in Chile had occurred in the 1980's, which has allowed an important period of experience.

El Mercurio, Edición Internacional. 17-23 Nov. Santiago. These figures are based on Central Bank data; other estimates are far higher.

For more details, see A Calderón and S Griffith-Jones "Los flujos de capital extranjero en la economía chilena: renovado acceso y nuevos usos". Mimeo. CEPAL. 1994.

See, A Calderón and S Griffith-Jones, op. cit., especially Table 8, and case studies.

<sup>18</sup> Interview material.

It is the link between these aspects - the renewed access on an important scale to international capital markets in the early 1990's of Chilean companies, the expertise previously acquired by Chilean companies related, to a fairly important extent, to early privatisation, and finally the opportunities offered by the recent processes of privatisation in neighbouring countries - which provided important incentives for the rapid growth of Chilean regional outward FDI. The liberalisation by the Chilean Central Bank in 1991 of the mechanisms through which outward investment could be carried out significantly facilitated the process. It is interesting that this liberalisation was to an important extent spurred by an important increase in foreign reserves, also linked to the beginning of the surge of capital flows to Chile, as well as to several other Latin American countries. Thus, both at a micro-economic and at a macro-economic level, the increase in Chilean outward investment, mainly in the region, is related to - and to a certain extent underpinned by - the surge of flows from global capital markets. Here the processes of globalisation and regionalisation mutually and clearly complement each other.

An important issue, still insufficiently explored, is the extent to which Latin American firms' foreign investment activity affects - and will affect - in the medium-term - the home countries' Balance of Payments, and ultimately the welfare of its' population.

There is as yet insufficient information available to allow such an evaluation for intra-Latin American investments. However, a first rough evaluation can be made of the Balance of Payments impact of Latin American FDI in the US. Indeed, as can be seen in Table 5, for each of the years 1988 - 1992, the impact of Latin American foreign affiliates in the US on the trade balance of the US was negative. Although this does not mean that the source country is the sole beneficiary, this information added to that of available studies<sup>20</sup> would seem to indicate in a preliminary way that Latin foreign investment in the US contributed to improve those countries' trade balance. A fuller understanding of the Balance of Payments impact of such FDI would however need to examine also flows on the capital account (including capital flows and profit remittances). Indeed, a word of caution may be important here. A recent study by the Federal Reserve Bank of New York<sup>21</sup> suggests that US companies recently purchased by foreign capital have, on average had losses.

See, for example, S Griffith-Jones et al "The return of private capital to Latin America" in J Williamson et al. Fondad

<sup>20</sup> Quoted in Peres, op.cit.

Financial Times, Nov 5, 1994.

Table 5 United States: External trade of non-bank. US Affiliates of foreign firms (millions of dollars)

	1	1988		1989		1990		1991		1992	
Source Country	Exports from US	Imports from US									
Brazil	14	186	134	186	196	211	216	551	483	811	
Mexico	8	4 803	131	821	157	811	125	904	377	883	
Venezuela	7.	4 n.a	141	2886	257	4637	n.a	n.a	n.a	n.a	
Other	121	7 n.a	1274	609	1027	603	n.a	n.a	n.a	n.a	
L.A. Subtotal	154	3806	1681	4501	1637	6262	1698	5666	2397	6054	
Panama	26	523	331	544	247	547	280	181	602	140	
L.A.Total	180	4329	2012	5045	1883	6809	1978	5847	2999	6194	
<b>World Total</b>	6954	1 155533	84263	169745	91137	180647	96933	178702	100615	182152	

n.a: suppressed to avoid disclosure of data of individual companies

Source: United States Department of commerce, Survey of Current Business, several numbers.

Table 6 Net Capital Flows to Latin America<sup>a</sup>

		Total N	let Flows	(US\$ billio	n)			% of G	DP			
	1977-81	1983-90	1990	1991	1992 <sup>b</sup>	1993 <sup>b</sup>	1977-81	1983-90	1990	1991	1992 <sup>b</sup>	1993b
Latin America and the Caribbean	29.4	10.1	21.6	37.0	59.4	64.2	4.5	1.3	2.0	3.2	4.7	4.7
Argentina	1.9	1.8	1.5	3.0	10.9	10.0	2.0	2.3	1.1	1.6	4.9	4.1
Chile	2.6	1.5	3.1	1.4	<b>3.</b> 5	2.8	12.7	7.0	10.3	4.2	8.6	6.3
Mexico	8.2	0.8	11.6	21.9	24.7	28.5	5.1	0.3	4.8	7.6	7.5	8.3

SourceECLAC, Policies to improve linkages with the global economy. Report for the XXV sessions' period. Santiago, 1994, Chapter IX.

b Preliminary figures

a Includes long and short-term capital, unrequited official transfers and errors and omissions.

## IV THE SURGE OF PRIVATE FLOWS INTO THE REGION; ITS' LINK WITH REGIONAL INTEGRATION

As is well known, there has been a major surge in private capital flows into the LAC region<sup>22</sup> in the 1990's. An important proportion of these flows came into Mexico (see Table 6

A number of reasons, both domestic and international, explain this surge of capital flows to the LAC region. These include, on the international side, very low US interest rates and recession in the industrial countries in the early 1990's and changes in US capital market regulations. On the domestic side, they include far greater macroeconomic stability, the elimination of the debt overhang via Brady deals and other mechanisms as well as profitable opportunities provided by the development of domestic capital markets, privatisation programmes and relatively high real interest rates.

Clearly the prospects of regional integration - and especially integration into NAFTA have been an important factor encouraging such inflows, especially into Mexico. This seems to be particularly the case for foreign direct investment flows. Indeed, shorter term profitability factors are key to the very rapid growth of portfolio flows to the LAC region in general, and to Mexico in particular, even though the prospect of "locking" structural reforms and macro-economic stability via NAFTA reduces perceived country risk for Mexico, and therefore also contributes to increase its' attractiveness for portfolio flows; so do the signing of memoranda of understanding and co-ordination of efforts with US regulators, efforts facilitated by the prospects and reality of NAFTA. However, it is FDI flows which would seem to respond more strongly to longer term considerations; in this context, Mexico's entry into NAFTA provides a more reliable access to the huge North American market. Reportedly, the rules of origin and local content negotiated within NAFTA afford enough flexibility to enable the participation of investors from all over the world.<sup>23</sup> This was largely because the opinions of companies already operating in Mexico - especially that of automotive companies - prevailed in the discussions.

See R Ffrench-Davis and S Griffith-Jones (Ed) <u>Coping with capital surges: the return of finance to Latin AMerica</u>. Lynne Rienner and FCE. 1995.

See A Gurría "Capital flows: the Mexican case" in R Ffrench-Davis and S Griffith-Jones, op. cit.

Indeed, though foreign direct investment in Mexico by US and other multinational companies was already important preceding NAFTA (de facto integration), NAFTA increased Mexico's appeal to investors of diverse origins as a platform for exporting manufactured goods, particularly to the North American market. Volkswagen and Nissan have taken important decisions in this regard; it is expected that increased integration could also lead some North American subsidiaries in Asia to transfer their operations to Mexico.

Table 7 shows how significantly FDI to Mexico has increased, since NAFTA was announced and approved. Total FDI grew from \$1.7 billion in 1988 to \$2.6 billion in 1990, and reached \$4.9 billion in 1993, with a further important increase reported for 1994. (It should however be mentioned that in the early 1980's there was also a surge of FDI, with inflows averaging around \$3 billion in 1980-81; this surge, however, was brief and was them dampened by the debt crisis.<sup>24</sup>

Table 7 Mexico: Foreign Investment Flows (millions of dollars)

	1990	1991	1992	1993
Total New Foreign Investment	6,004	17,504	22,404	33,332
Direct Investment	2,633	4,761	4,393	4,901
New Investment	1,115	3,422	3,012	4,108
Re-Investment	1,070	1,408	1,020	1,135
Inter-Company Accounts	448	<b>-</b> 69	360	-342
Portfolio Investment	3,371	12,743	18,011	28,431
Stock Market	1,995	6,332	4,783	10,717
Securities denominated in new pesos		3,396	8,117	6,868
Securities denominated in Foreign Currencies	1,376	3,015	5,111	10,847

**Balance of Payments Data** 

Source: Personal elaboration based on information from the Banco de Mexico.

Table 7 shows also the spectacular rise in portfolio investment flows during the 1988-93 period from 0 to \$28 billion (even though these fell very significantly in 1994). As pointed out above, portfolio flows respond mainly to short-term factors, and may be

Data based on Gurría, op. cit.

extremely volatile. However, NAFTA may have encouraged the surge of foreign investment into the Mexican stock market in 1993. Nevertheless, the fact that portfolio flows fell in 1994, precisely the year when NAFTA started, would seem to show the somewhat tenuous link between portfolio flows and NAFTA. It could be argued that the fall in portfolio flows in early1994 could have been far sharper, without the existence of NAFTA and the mechanisms it creates. Indeed, when fairly major outflows of portfolio flows were threatening in April 1994 to lead to an important devaluation of the Mexican peso, the US, Canada and Mexico reached an agreement to establish an exchange stabilisation fund of US \$ 8.8 billion. This mechanism was, however, unable to prevent a dramatic outflow and major devaluation in December 1994, when portfolio capital left Mexico on a very large scale.

Table 8 New Foreign Direct Investment by Country of Origin

	(million US dollars)							
Country	1990	%	1991	%	1992	%	1993	%
United States	2308.0	62.0	2386.0	66,9	1651.7	45.1	3503.6	71.5
United Kingdom	114.4	3.0	74.1	2.0	426.8	11.8	189.2	3.8
Germany	288.0	7.7	84.6	2.3	84.9	2.3	111.4	2.2
Switzerland	148.0	3.9	68.0	1.9	315.2	8.7	101.7	2.0
Japan	120.8	3.2	73.5	2.0	86.9	2.4	73.6	1.5
France	181.0	4.8	500.5	14.0	68.9	1.9	76.9	1.5
Spain	10.8	0.2	43.5	1.2	37.2	1.0	63.5	1.2
Canada	56.1	1.5	74.2	2.0	88.4	2,4	74.2	1.5
Sweden	13.3	0,3	13.8	0,3	2.0	0.1	2.4	0.1
Italy	4.6	0.1	1.9	0.1	7.5	0.2	4.6	0.1
Others	477.2	12.8	244.8	6,8	830.1	23.0	699.6	14.0
Total	3722.2	100.0	3564.9	100.0	3599.6	100.0	4900.7	100.0

NB: Excludes portfolio investment and the amount of foreign capital that resulted from authorisations granted by the CNIE to invest in companies traded on the Mexican Stock Exchange. Figures may not add up because of rounding.

Source: Personal elaboration based on information from the Banco de Mexico

As regards FDI to Mexico, Table 8 shows its' composition, by country of origin. There is as yet no clear pattern emerging here of the impact of NAFTA. Indeed, the share of FDI originating in the US first fell sharply in 1992, only to rise sharply in 1993; the share of FDI from Japan has fallen quite consistently in recent years. Flows from Canada seem to have a relatively constant share. Trends for the share of

European flows are a bit unclear, with British investment apparently increasing. Overall, we therefore see an increase (in absolute values), practically from all countries, with the exception of Japan.

We can therefore conclude that Mexico's entrance (and the previous expectations) into NAFTA is till now associated with a fairly important increase in FDI (and that a causal link seems important); it is also very weakly associated with a surge of portfolio flows, but the causal links are less clear.

The link between integration with a major market and increased FDI seems also to be shown by other experiences. As Table 9 shows, after Portugal and Spain joined the EC, FDI to those countries increased very significantly, apparently showing the close link between increased FDI and regional integration with a very important market. However, it should be stressed that participation in a regional market is not a sufficient condition for a developing country to attract FDI. As Table 9 shows, after Greece joined the EC, it did not experience a large increase in FDI inflows. However, the Southern Enlargement of the EC does show on balance a net important positive effect of integration on FDI flows.

Table 9 Average FDI Flows and Rates of Capital Formation in Selected Countries (%)

	1976-80	1981-85	1986-91
Greece (1981)			
FDI inflows/gross domestic capital formation	5.4	6.0	8.0
FDI inflows/GDP	1.5	1.3	1.5
Portugal (1986)			
FDI inflows/gross domestic capital formation	1.5	3.0	10.7
FDI inflows/GDP	0.4	0.9	3.0
Spain (1986)			
FDI inflows/gross domestic capital formation	2.8	5.3	9.2
FDI inflows/GDP	0.7	1.1	2.2

Years in parenthesis reflect date of joining EC.

Source: Based on UN World Investment Report, 1993.

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Indeed, in the case of Mexico, and also in the case of a possible accession of Chile to NAFTA, it seems clear that the main benefits of joining NAFTA for the Latin economies are not obtained via effects from trade,<sup>25</sup> but via effects from increased capital flows. Thus, models prepared to measure such impacts of NAFTA for the Mexican economy estimate fairly small effects (of around 2.0 to 3.0% of Mexican GDP) for trade creation, which include both the classical effects via inter-sectoral reallocation of resources to sectors with comparative advantage and the benefits resulting from economies of scale and increasing returns to scale. Once estimates for additional higher foreign investment are added, the total impact of NAFTA increases fairly significantly, with estimates reaching a range of 5.0 to 8.0% of GDP.<sup>26</sup> The key problem with accurately measuring precisely the effect of additional FDI flows is the uncertainty about their magnitude.

A final point needs to be made here. Additional FDI and other capital flows, linked to regional integration, have important economic benefits, both of a macro-economic kind (by providing foreign exchange that allows higher growth) and a micro-economic kind (by facilitating improvement of technology and management). However, there are also risks in capital flows, especially clear in non-FDI flows. Thus, surges in capital flows can - and recently have - led to overvaluation of currencies, which discourages exports, even though increased exports are precisely a key aim of regional integration. Increased capital inflows may also partly replace domestic savings, and therefore lead only partly to increased investment. If insufficient capital inflows are channelled into increased investment in tradeables, the country could be creating Balance of Payments problems for the future. If inflows are in an important proportion devoted to increased investment in tradeables (more likely in the case of FDI), their long-term effects are more likely to be beneficial. Above all, as recent events in Mexico have shown, portfolio and short-term capital flows can be incredibly volatile, with very negative effects on countries' economies.

We therefore can conclude that the main welfare effects of regional integration (and especially of NAFTA) are related to the impact of increased foreign inflows. Though there is evidence of such an impact, its' magnitude is somewhat unclear, as are its' long-term effects. However, as regards the latter cautious optimism seems justified by preliminary evidence, though euphoric conclusions clearly are not. Unfortunately, events in Mexico in December 1994 confirm many of the concerns of more pessimistic analysts.

<sup>25</sup> See, Ros, op.cit.

For example, in D Brown, A Deardorff and R Stern, A North American Free Trade Agreement: Analytical Issues and a computational Assessment. Mimeo. 1991.

#### V CONCLUSIONS AND POLICY ISSUES

Financial mechanisms and flows play a key role in supporting economic integration.

In the case of Latin American and Caribbean integration, a number of institutions were explicitly created to facilitate trade (payments and clearing arrangements) and finance it (e.g. BLADEX). Most of these mechanisms and institutions have functioned fairly effectively, even though the 1980's put special pressure on them; unfortunately, payments and clearing arrangements in Central America and in the Caribbean have not been able to recover from their crisis in the 1980's, whilst the LAIA mechanism clearly has. As integration becomes increasingly regional (and probably hemispheric), it may be appropriate to think in terms of a regional payments and clearing arrangement, based for example on the broadening of the successful LAIA mechanism. Such a payments and clearing mechanism could both sustain and encourage full regional integration.

The institutions, such as BLADEX, CAF, the BCIE, CAF and LARF, which provide credit for intra-regional trade have on the whole worked well, as have export credit agencies in individual countries, the most important of which is BANCOMEXT.

Relevant policy issues are: 1) Is there a gap, with insufficient medium and long-term finance, provided either by these institutions and/or private capital markets to fund exports of capital goods? Is it necessary to complete private financial markets in this field? If there is such a gap, what institution/s should best increasingly focus on these financial activities, which will help fund intra-regional trade, that is more technology and skill-intensive? What modalities of collaboration between public and private institutions/mechanisms would best suit these needs and be the most cost effective from the point of view of using public funds? To what extent should regional financial institutions undertake such tasks, or would they be better achieved via national export credit agencies, as occurs in the industrial countries; 2) Should existing regional and sub-regional credit institutions possibly be streamlined to avoid overlap in certain functions, and also to increasingly sustain a more regional - and hopefully - a more hemispheric integration process. However, any streamlining would have to be carefully studied and carried out, to avoid disrupting any essential functions.

Three other important policy issues arise. Firstly, how should the rapidly increasing needs to fund intra-national infrastructure (in its' broadest sense, to include sectors such as telecommunications and "information superhighways") essential to support

trade integration be best met? In this context, it should be remembered that to an important extent the European Investment Bank (created at the same time as the European Community was formed) was largely geared to funding infrastructure to support European integration. It would seem that particularly the IADB - possibly with the support of the World Bank - should take a leading role in such funding, given its' expertise in the field. Again, creative forms of collaboration and co-financing with private capital flows need to be found; again, the European Union experience, with the recent creation of a 3 billion ECU European Investment Fund, to guarantee private investment in very large intra-national infrastructure projects, provides an interesting precedent, which could be adapted to the needs of Western Hemispheric integration.<sup>27</sup>

Secondly, should further measures be taken to encourage intra-regional FDI and investment from outside the region? To what extent are these flows increased by the prospect of increased integration? To what extent are their effects welfare enhancing in the medium to long-term? To better answer those questions, a fuller understanding of the scale and the impact of such flows seems essential, careful evaluation needs to be undertaken by national governments as well as regional institutions like ECLAC and / or the IADB.

Last, but not least, there is the forgotten financial agenda, in the Western Hemisphere integration process, which may need to be brought into the discussion. Should financial compensatory mechanisms (used for example for labour retraining) be designed on a significant scale to compensate sectors and regions which suffer dislocation from trade integration? Even further, should certain financial mechanisms be created which support integration by reducing extreme inequalities between countries? This may sound radical or even utopian in the context of today's discussion in the Western Hemisphere, but it was - and still is - a central part of the West European integration process, implemented both through credit mechanisms (e.g. the EIB) and through fiscal mechanisms (e.g. the Structural Funds).

It seems that in the context of Western Hemispheric integration, compensatory mechanisms operate mainly via differential schedules in the liberalisation of trade. Though valuable, a question that needs addressing, is whether that is enough to provide long-term support from all sectors and social groups for the integration process?

<sup>27</sup> 

We can conclude that the policy agenda for the financial aspects of regional integration is a rich and complex one, with very central issues for the success of the integration process.

#### Annex 1 EXPORT FINANCING IN MEXICO

The Banco Nacional de Comercio Exterior (Bancomext) is responsible for promoting supplementary export financing, with particular emphasis on small and medium-scale enterprise and potential exporters. It operates as a bank of first level by directly financing exporters through its network offices, and at the second level by conducting export support operations through commercial banks. The participation of Bancomext in export financing is considerable. During the 1991-1992 biennium, it covered 60% of short-term and pre- and post-shipment financing and 100% of long-term financing of investment projects. Almost 75% of loans were channelled to manufacturing firms and export services. To facilitate the access of small and medium-scale enterprise to export loans, Bancomext reformulated its export guarantee to include provision for immediate, unconditional payment. It also introduced credit cards for use by exporters and other financial instruments, that would be accessible to indirect exporters, since Mexico's experience with national letters of credit had not achieved the desired results.

In 1993 Bancomext provided resources for US \$14,604 million to support the foreign trade activities of the country, a figure 47% above the one reached in 1992. According to Bancomext, this was due to the stability of the country's macroeconomic framework and to the improvement in the efficiency of the bank itself. Interest rates of the main

#### Financing by Bancomext 1992-1993 (million dollars)

Concept	1992	1993	Increase (%)
Short-Term	7,310	10,581	45
Production	5,212	6,550	26
Sales	2,098	4,031	92
Long-Term	1,665	3,013	81
Investment Projects	1,648	2,933	78
in Mexico			
Export Projects	17	80	371
Subtotal	8,975	13,594	51
Guarantees	937	1,010	8
Total	9,912	14,604	47

### **Bancomext: Financial Instruments to Support Exports**

Instruments	Objectives and Terms of Payments
Productive Cycle (Export Card, CTI, CAPTA, FIME,	Short-term credits, up to 360 days destined to give
and CCC/EDC)	immediate access to financing for working capital,
Beneficiaries: direct and indirect exporters of	purchase of machinery and equipment by exporting
primary products of the agricultural and fishing	firms.
sectors; producers of capital goods and firms of the	
services sector.	
Sales (VEXPO, VENEXI, VELPLA and FACTUR)	Short-term and long-term credits up to 20 years for
Beneficiaries: direct and indirect exporters;	sales of capital goods. Includes indirect exporters.
producers and/or commercialisators of capital goods;	
firms working on real estate projects that generate	
foreign exchange and buyers of export spaces in fairs	
or offices in business centres.	
Equipment Units (UNE, EXIM and	Medium-term credits for the purchase of machinery
TRANSPORTISTAS)	and equipment (5-10 years)
Beneficiaries: Transport firms and those firms	
included in the sectors supported by the bank that	
engage in buying machinery	
Investment Projects (PROIN, TECNO, DTI and	Long-term credits, up to 20 years, for export-oriented
INVA)	investment, technological development, construction
Beneficiaries: direct and indirect exporters who	of industrial parks, tourist infrastructure and the
engage in joint ventures with foreign firms or in the	establishment of strategic alliances with foreign
construction of industrial parks, tourism projects,	firms.
business centres or export fairs.	
Factoring (COFIN) (Financial Consolidation)	Long-term credit, up to 20 years for the restructuring
Beneficiaries: direct and indirect exporters.	of credits provided by intermediate financial
	institutions.
Promotional Activities	Short and medium term (1-5 years) for activities
Beneficiaries: all firms in the list of sectors supported	oriented to the promotion and commercialisation of
by the bank.	Mexican goods and services (i.e. participation in
	fairs, publicity campaigns, market studies etc.)

financial products were reduced. This allowed the bank to continue offering internationally competitive interest rates and terms of payment which, together with improved co-ordination with the financial institutions, contributed to a twofold increase in the number of users to 14,907, in relation to 1992.

Direct exporters and their suppliers were granted short-term credit for a total amount of US \$10,581 million. Of this figure, US \$6,550 million were channelled to the production of export goods and 4,031 million to their sale process.

Long-term financing reached a total of US \$3,013 million of which US \$1,046 million corresponded to investment projects, US \$512 million to imports of capital goods, US \$175 million to acquire national equipment units, US \$1,200 million to the restructuring of passives of firms with financial problems and US \$80 million to external sales of capital goods. Extension of guarantees reached US \$1,010 million.

#### **International Projects**

Among others, Bancomext authorised the following credits:

- Mexpetrol of Argentina: credit for 30 million dollars for exploration and exploitation of oil wells in that country.
- Union de Empresas del Cemento: credit to buy a cement plant in Mariel Cuba, through the investment-debt swap mechanism.
- Programme FICE-Bovine Meat between Bancomext and the Ministry of Finance: 10.9 million dollars for the establishment of a financial mechanism to support exporters of meat to Mexico in Central America.
- Credit lines were established with Banco Do Brasil, Petrobas, Banco Mercantil de Venezuela and Banco Sud for a total of 40 million dollars for the promotion of nonoil exports to South America.
- Export of digital telephonic centrals to modernise the telephonic system of Guatemala City and its suburban zones. Bancomext provided support through the credit line with the Central American Bank of Economic Integration (BCIE).
- Joint-Venture between Mexpetrol and a US company for the exploitation of the oil camp "Las Casas" in Guatemala. Bancomext provided credit to the Mexican part and participates as shareholder with the firm that will develop the project.
- Perforation of geothermic wells in Colombia by a Mexican company associated with a Colombian one. In El Salvador, Mexican firms were assigned nine projects of generation and transmission of energy.

- Hotel El Prado in Santo Domingo: construction by three Mexican groups.
- Export of 200 units of passenger transport (public service) to a transport cooperative in Guatemala. The Guatemalan commercial banks will support this project with resources from the line Bancomext-BCIE.
- A Mexican firm was given the construction of a dam in the Dominican Republic.

Sources: ECLAC, Open Regionalism in Latin America and the Caribbean, 1994

Bancomext: Annual Report 1993.